2013 Annual Report

INTERNATIONAL JUSTICE MISSION

Yulisa* and her family—read their story on page 13
Our Vision

Rescue thousands.
Protect millions.
Prove that justice for the poor is possible.
In 2013, we witnessed progress that would have been unimaginable just a few years ago. We rescued more people than ever before. We restrained violent criminals who once ruled with utter impunity in their communities, securing more convictions and arrests than ever before.

My colleagues in the field have painstakingly built relationships of trust, relentlessly provided support, and partnered with local authorities on case after case. Even when they have faced opposition, obstacles and disbelief that anything can actually change for the poor, they have persevered. And as we witness lives change, together we have shown that the system can work—and that justice for the poor is possible.

This was a year of dramatic progress in that urgent work.

In places where we were once met with apathy and broken systems, local governments are now not only willing to work with us, but are responding proactively to violence against the poorest—from initiating cases in India and the Philippines, to requesting additional training and support in Guatemala and Uganda to ensure their courts and law enforcement are serving the poor. These are the kinds of changes that will make the most vulnerable people safe from violence far beyond our direct assistance. These are the kinds of changes that will impact history.

In every IJM field office around the world, there is a sense of momentum. And we are ready to take hold of it—to see even more history made in 2014. We invite you to rejoice with us, because these miracles of change are possible simply through the faithful partnership of friends who stand with us to protect the poor from violence.

Joyfully,

Gary A. Haugen
President & CEO
International Justice Mission
The Issue:

In the developing world, violence is an everyday threat.

Globally, four billion people live outside the protection of the law.¹

Impoverished children and families are uniquely vulnerable to everyday violence because their justice systems—police, courts and laws—do not protect them from violent people. While their wealthier neighbors can pay for security guards, high walls and safe homes, the poor cannot. They live with a constant threat of being raped, robbed, assaulted or exploited. The risk of violence is a part of their every day.

We fight everyday violence against the poor:

- SEX TRAFFICKING
- SLAVERY
- SEXUAL VIOLENCE AGAINST CHILDREN
- PROPERTY GRABBING
- POLICE ABUSE OF POWER
- CITIZENSHIP RIGHTS ABUSE

¹United Nations Commission on Legal Empowerment of the Poor
We believe everyone deserves to be safe.

We don’t stop at rescuing people who have been abused—our ultimate goal is to prevent the violence from happening in the first place.

All of our work is designed to drive long-term transformation that will make the poor safe enough to thrive.

We partner with local authorities to:

**Rescue Victims**
We find people who need rescue, and then partner with local law enforcement to bring them to safety.

**Bring Criminals To Justice**
We relentlessly pursue justice in court. We ensure that traffickers, slave owners, rapists and other criminals who prey on the poor go to jail so they cannot abuse, exploit or enslave others.

**Restore Survivors**
We help survivors of violence rebuild their lives by providing trauma therapy and ensuring survivors can return to school or find a job that gives dignity.

**Strengthen Justice Systems**
We provide training and support to police, judges, prosecutors and other authorities. We advocate for reforms that will keep the poor safe from being victimized in the first place.
Where We Work

IJM protects the poor from violence in nearly 20 communities around the developing world.
2013 Results from the Field

More rescued than ever before:
3,555 children, women and men brought to safety.

2,266 freed from forced labor slavery
by IJM and our trained field partners in India

239 rescued from sex trafficking
in India, Cambodia and the Philippines

131 child survivors of sexual assault
now safe because IJM has intervened in their cases in Latin America, Africa and Southeast Asia

400 widows & orphans had their property rights secured
in Uganda and Zambia

471 hill tribe people secured legal proof of their rightful citizenship
in Thailand—critical to protecting them from violence

43 innocent men & women set free from prison in Kenya

See page 12 to meet some of the people these numbers represent.
IJM’s National Director of Interventions in India leads families trapped as slaves in a sawmill into freedom.
2013 Results from the Field

Violent criminals stopped

**300 violent criminals were restrained.**
We partnered with local law enforcement to ensure traffickers, rapists and other violent criminals are no longer free to harm victims or others in their community.

**153 criminals were convicted.**
Each conviction reflects our tenacious lawyers spending countless hours in court, over many years, and proves that justice is possible.

Survivors restored and thriving

**IJM teams around the world are providing aftercare services to more than 4,000 survivors of violence and their families.**
(as of December 2013)

Expanded footprint

**We opened 2 new field offices:**

- **SANTO DOMINGO, DOMINICAN REPUBLIC**  
  Fighting sex trafficking

- **DELHI, INDIA**  
  Combating forced labor slavery
I am so glad there is an organization like IJM that cares for widows, because there is nowhere else that I could have turned to for help.”

–Grace

IJM Zambia helped Grace reclaim property rights to her home, and she was able to send her children and grandchildren to school.
Strengthened Justice Systems

See how powerful reforms protected entire communities.

Results after years of advocacy

**WHEN WE BEGAN WORK IN INDIA**, government officials regularly denied slavery existed. In 2013, a national government agency joined the anti-slavery campaign managed by IJM and spoke out boldly following a nationwide consultation on ending forced labor slavery.

**THE PHILIPPINES PASSED A NEW AND STRONGER ANTI-TAFFICKING LAW** after years of concentrated advocacy by IJM and the Inter-Agency Council Against Trafficking (a coalition of government agencies, with IJM serving as the NGO representative).

**WE TRAINED MORE THAN 22,900 PEOPLE**, including police, government officials, judges and community members, to recognize and combat violent crimes in their own communities.

**IN INDIA, WE HAVE BEEN WORKING WITH LOCAL AUTHORITIES** in three states to fight slavery. By training partner organizations on how to rescue and restore slaves, we’ve expanded our impact throughout nine states. IJM and our trained partners rescued 2,266 from slavery, including the children pictured above.

**FOR THE FIRST TIME IN ITS HISTORY, UGANDA’S POLICE FORCE** has a specialized team of investigators to handle property grabbing crimes. IJM trained these officials and helped outfit six local police stations with resources this year.

“Our government agencies should partner with concerned organizations, such as IJM, and our police force should undergo continuous training.”
– Senator Loren Legarda to the Philippine Congress
A Growing Global Movement

In their sixth year of running a lemonade stand, 11-year-old Kayleigh Zubrod and her brothers raised $2276 to support IJM’s work.

At the first-ever Freedom Forum in Fall 2013, leaders from key church councils urged Christians to lead the charge in ending human trafficking.

Reaching more people than ever before


“The Locust Effect is a compelling reminder that if we are to create a 21st Century of shared prosperity, we cannot turn a blind eye to the violence that threatens our common humanity.” – Bill Clinton, former U.S. President.

More than 400,000 people received our message and connected with IJM through forums, conferences and churches around the world.

80,000 students advocated for justice with IJM: Thousands signed petitions; student leaders from more than 100 schools participated in our first-ever NorthStar student leadership conference; and over 500 schools and communities took a Stand for Freedom across 36 states.

IJM supporters rallied their friends around the world by dedicating their birthdays, weddings, races and more to raise money for our work.

After significant advocacy from IJM and our supporters, the Trafficking Victims Protection Reauthorization Act (TVPRA) passed as an amendment to the Violence Against Women Act. This landmark law re-authorizes the U.S. to combat trafficking and slavery at home and abroad.

Equipping the global church to seek justice

More than 200 churches around the U.S. are deeply invested in IJM’s work and building justice ministries in their own communities.

For the first time in the Philippines’ history, the three largest church councils joined together to launch an ecumenical movement against human trafficking at an event co-hosted by IJM.

Over 100,000 people in India are now praying regularly for IJM’s work.

International recognition & media coverage

BBC The New York Times CNN

ChristianityToday The Times of India Inquirer

Philippine Daily Inquirer New Times The Guardian

The Philippine Daily Post US News The Vancouver Sun

TODAY

11
Real lives transformed

Meet some of the people whose lives were forever changed in 2013.

Southeast Asia

Combating sex trafficking

In the Philippines, we rescued three sisters—the youngest only two years old—who were being sexually abused in videos uploaded to the internet. We continued to walk with survivors of sex trafficking, like Rosa,* (pictured) who is now a confident mentor to other young girls.

South Asia

Empowering a former slave and her family

Revathy and her young family were rescued from slavery in an Indian rice mill. In 2013, IJM helped Revathy start a small business. She is happy in her work and helping her children reach a new goal: to become the first in the family to graduate high school.

Africa

Advocating for widows and orphans

Catherine is one of the first widows we met after opening our office in Gulu, Uganda. Former LRA soldiers stole her home and threatened her life with machetes and spears. We’ve helped police arrest those men, and we made sure Catherine is safe and her children and grandchildren can stay in school.
Latin America

Seeking justice for children like Yulisa

When Yulisa* was five, she was abducted from her home in the middle of the night, sexually assaulted and left in a ditch. Yulisa’s mom heard about IJM Bolivia and knew they could help seek justice for her daughter. IJM stood with the family through her tough legal battle, and Yulisa’s perpetrator was convicted. Now Yulisa is safe and healing with support and therapy from IJM.

“Without IJM’s help, we wouldn’t have found justice. It’s what we were hoping for.” — Yulisa’s father
## Financial Information

<table>
<thead>
<tr>
<th>YEAR</th>
<th>Revenue (in millions)</th>
<th>Expenses (in millions)</th>
<th>2013 Funding Sources</th>
<th>2013 Expense Mix</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>$47.95</td>
<td>$40.98</td>
<td>16% Foundations 16%</td>
<td>79.6% Program</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>79.6% Program</td>
</tr>
<tr>
<td>2012</td>
<td>37.88</td>
<td>33.14</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2011</td>
<td>30.80</td>
<td>28.14</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2010</td>
<td>25.79</td>
<td>25.93</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2009</td>
<td>22.61</td>
<td>22.66</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Statement of Activities

### SUPPORT & REVENUE

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>2013 Total</th>
<th>2012 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contribution &amp; Grants</td>
<td>36,909,867</td>
<td>9,691,657</td>
<td>46,601,524</td>
<td>36,833,141</td>
</tr>
<tr>
<td>Rental Income</td>
<td>522,471</td>
<td>–</td>
<td>522,471</td>
<td>522,366</td>
</tr>
<tr>
<td>Other Income</td>
<td>827,658</td>
<td>–</td>
<td>827,658</td>
<td>519,707</td>
</tr>
<tr>
<td>Net Assets Released from Restrictions</td>
<td>4,324,853</td>
<td>(4,324,853)</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Total Revenue &amp; Support</td>
<td>$42,584,849</td>
<td>$5,366,804</td>
<td>$47,951,653</td>
<td>$37,875,214</td>
</tr>
</tbody>
</table>

### EXPENSES

#### Program Services

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Case Work</td>
<td>25,832,310</td>
<td>–</td>
<td>25,832,310</td>
<td>20,066,354</td>
</tr>
<tr>
<td>Education &amp; Mobilization</td>
<td>6,784,001</td>
<td>–</td>
<td>6,784,001</td>
<td>6,647,654</td>
</tr>
<tr>
<td>Total Program Services</td>
<td>32,616,311</td>
<td>–</td>
<td>32,616,311</td>
<td>26,714,008</td>
</tr>
</tbody>
</table>

#### Supporting Services

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Development</td>
<td>4,422,798</td>
<td>–</td>
<td>4,422,798</td>
<td>3,461,714</td>
</tr>
<tr>
<td>General &amp; Administrative</td>
<td>3,945,385</td>
<td>–</td>
<td>3,945,385</td>
<td>2,966,245</td>
</tr>
<tr>
<td>Total Supporting Services</td>
<td>8,368,183</td>
<td>–</td>
<td>8,368,183</td>
<td>6,427,959</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$40,984,494</td>
<td>–</td>
<td>$40,984,494</td>
<td>$33,141,967</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>$1,600,355</td>
<td>$5,366,804</td>
<td>$6,967,159</td>
<td>$4,733,247</td>
</tr>
</tbody>
</table>

### NET ASSETS

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of Year</td>
<td>$12,640,835</td>
<td>$680,418</td>
<td>$13,321,253</td>
<td>$8,588,006</td>
</tr>
<tr>
<td>End of Year</td>
<td>$14,241,190</td>
<td>$6,047,222</td>
<td>$20,288,412</td>
<td>$13,321,253</td>
</tr>
</tbody>
</table>
Statement of Financial Position

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash &amp; Cash Equivalents</td>
<td>17,102,398</td>
<td>17,536,510</td>
</tr>
<tr>
<td>Receivables, Net</td>
<td>2,940,500</td>
<td>2,613,974</td>
</tr>
<tr>
<td>Promises to Give, Net</td>
<td>4,761,379</td>
<td>372,110</td>
</tr>
<tr>
<td>Prepaid Expenses &amp; Other Assets</td>
<td>876,248</td>
<td>839,664</td>
</tr>
<tr>
<td>Property &amp; Equipment, Net</td>
<td>2,813,279</td>
<td>2,220,518</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$28,493,804</strong></td>
<td><strong>$23,582,776</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable &amp; Accrued Expenses</td>
<td>1,233,022</td>
<td>1,078,801</td>
</tr>
<tr>
<td>Refundable Advances</td>
<td>3,346,210</td>
<td>5,818,006</td>
</tr>
<tr>
<td>Accrued Severance &amp; Retirement for National Staff</td>
<td>340,006</td>
<td>199,500</td>
</tr>
<tr>
<td>Capital Lease Obligation</td>
<td>–</td>
<td>6,847</td>
</tr>
<tr>
<td>Deferred Rent &amp; Tenant Improvements</td>
<td>3,286,154</td>
<td>3,158,369</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$8,205,392</strong></td>
<td><strong>$10,261,523</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>14,241,190</td>
<td>12,640,835</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>6,047,222</td>
<td>680,418</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$20,288,412</strong></td>
<td><strong>$13,321,253</strong></td>
</tr>
</tbody>
</table>

| **Total Liabilities & Net Assets** | **$28,493,804** | **$23,582,776** |

IJM is committed to modeling and maintaining the highest standards in our work, including our commitment to financial responsibility, transparency and accountability. You may view our full audited financial statements at [www.ijm.org/get-to-know-us/financials](http://www.ijm.org/get-to-know-us/financials).

IJM complies fully with federal and state charitable solicitation requirements, is a member of the Evangelical Council for Financial Accountability, meets all the Standards for Charity Accountability of the Better Business Bureau Wise Giving Alliance and has received a four-star rating from Charity Navigator for commitment to financial responsibility, accountability and transparency.

The numbers presented here tie to the reports found in our audited statements, but taken on their own are considered unaudited.
Nonita* was trafficked to a brothel in the Philippines, trapped for more than a year. Everything changed when IJM found her and rescued her.

“After the rescue, I feel like a bird, I can go where I want to go. And this is the happiest moment of my life.”

- Nonita
We are grateful for the many donors who have provided the financial support to help survivors like Nonita.
INTERNATIONAL JUSTICE MISSION is a global organization that protects the poor from violence throughout the developing world. IJM partners with local authorities to rescue victims of violence, bring criminals to justice, restore survivors, and strengthen justice systems.


*A pseudonym.
All text and images © 2014 International Justice Mission