Prove that justice for the poor is possible.

Murugan and Selvi were once enslaved in a tree-cutting facility, until IJM and local authorities rescued them. Today, they are thriving in our aftercare program and running their own charcoal business.
Dear friends,

As I look back at 2015—a year of so many incredible milestones for IJM—I keep returning to four young women I met in the Dominican Republic just a few months ago.

These girls were recently rescued from unspeakable abuse at the hands of local pimps and traffickers. But, despite their experience, they are not broken or bitter. They are healing, encouraging one another, and eagerly learning to dream again. With hard work and hope, these brave survivors are already overcoming the darkness.

Their bold hope reminds me so much of the larger story we experienced at IJM this year.

As we’ve taken on the urgent and unspeakable injustices of the world—work others often call impossible—we’ve actually seen significant change happening. And just like these young women, our progress inspires new dreams of what may be possible in the next era.

Broken justice systems in places like Cambodia once seemed like they would never be fixed; now our teams witness miraculous transformation year over year. We’re excited for how this progress will inform our work and inspire other countries just beginning the fight.

Your support and God’s grace have made these impossible dreams possible. We have so much to celebrate in 2015, and so much to anticipate for the years ahead. Thank you for standing with us to protect the poor from violence this year.

Gratefully,

GARY A. HAUGEN
IJM CEO

It once seemed impossible to rescue even one child from brutal violence; now we see thousands freed each year.

“...
TODAY, OUR TEAM IS HELPING TO PROTECT MORE THAN 21 MILLION PEOPLE FROM VIOLENCE WORLDWIDE.

We have spent nearly 20 years on the front lines fighting some of the worst forms of violence. We work in communities in Africa, Latin America, South Asia and Southeast Asia. Through our unique Justice System Transformation model, we help victims of violence secure justice and partner with key authorities to fix broken justice systems in the countries where we work.

**WHO WE ARE**

**WE ARE INTERNATIONAL JUSTICE MISSION.**

**RESCUE**
We collaborate with local police to rescue victims from ongoing violence and bring them to safety.

**REPAIR**
We identify gaps in the systems that protect the poor, and then work with police and courts to address these challenges.

**RESTRAIN**
We partner with police to restrain criminals, traffickers and slave owners from hurting others.

**RESTORE**
We join with social workers to restore survivors to safety through counseling, education and skills training.
OUR 2015 IMPACT

4,100
VICTIMS OF OPPRESSION RESCUED BY IJM AND IJM-TRAINED PARTNERS

376
CRIMINALS RESTRAINED THROUGH COURT-ORDERED DETENTION OR CONVICTIONS

3,749
SURVIVORS AND FAMILY MEMBERS CURRENTLY RECEIVING AFTERCARE

20,000+
PEOPLE TRAINED, INCLUDING 14,000+ JUSTICE SYSTEM OFFICIALS AND 6,000+ COMMUNITY MEMBERS

Pictured: IJM’s Sek Saroeun has defended hundreds of children in Cambodia’s courts, helping to transform the country’s response to sex trafficking. Learn more on page 18.

Photo by Esther Havens
Backed by faithful IJM supporters, our newest field office in Ghana set out on their first-ever rescue operation in March 2015, bringing 10 young boys to freedom. These boys were among thousands enslaved in the dangerous fishing industry on Lake Volta. They faced daily beatings as they worked, and few had ever been to school or eaten a nutritious meal.

Our team worked closely with anti-trafficking police and social workers to arrest the slave owners and bring these 10 children to a safe aftercare home where they began healing. The boys arrived malnourished, exhausted and barely clothed—but now they are receiving good food, rest, play and education. Today we’re locating their families and supporting their parents with counseling and education, so we can be confident the boys won’t be trafficked again.
"Super Day of Joy" Marks IJM’s 10 Years in Guatemala

In October of 2015, we celebrated a decade of groundbreaking work protecting children from sexual violence in Guatemala.

Our team frequently holds “Day of Joy” events for children who bravely choose to testify in court. This year’s special “Super Day of Joy” reunited boys and girls we’ve helped throughout all 10 years.

Their families enjoyed games, movies and a comedy show—as well as encouragement that Guatemala is safer because of their courage.

“In every child we see God’s love made real. It is incredible to see girls and boys smiling, to see them overcome such deep suffering.”

IJM Investigator

In 2015, police near Chennai initiated a massive rescue with IJM’s help and brought 333 children, women and men to freedom—our second-largest operation ever.

Families in this brick factory lived in tiny, thatched-roof huts and were each forced to make 2,000 bricks a week. They ate barely enough rice to survive. After the rescue, the IJM-trained officials provided medical care and meals, and then helped each family return to their home village. We will continue supporting them in a two-year aftercare program.

“When we started working here a decade ago, officials either hadn’t heard of bonded labor or denied that it existed in their state. This rescue operation is a game-changer.”

Saju Mathew  IJM Vice President of Operations for South Asia
SHEDDING NEW LIGHT ON SLAVERY

This year, IJM teams published first-of-their-kind studies of bonded labor slavery in India and of sex trafficking in the Dominican Republic, which will provide crucial insight for the fight ahead. Capturing a hidden crime like slavery presents a serious challenge, but cutting-edge methodologies helped us gain a deeper understanding of the scale and nature of these crimes. Strong data like this will better position us to help authorities end slavery for good.

Of manual laborers in 11 surveyed industries are in bonded labor
TAMIL NADU STATE, INDIA

Of individuals being sold for sex on street corners, parks and beaches are children
DOMINICAN REPUBLIC
LANDMARK SENTENCE PROTECTS UGANDAN GRANDMOTHER

At 70 years old, Juliana was no match for the violent young man trying to steal her home and small grove of banana trees. She relied on her land to support her ten grandchildren, but lived in constant terror after this man attacked her with a machete to overtake it.

“I used to cry all the time. Now I don’t fear… I can finally sleep peacefully again!”

JULIANA IJM Client

Our Uganda team relentlessly defended Juliana and worked with police to arrest her attacker and put him on trial.

In April, a judge convicted this man to six years in prison—a rare judgment and the strongest sentence ever in our land grabbing cases. Today, Juliana and her grandchildren are safe again and rebuilding their lives in peace.

“IJM is ready and able to support international law enforcement to stop the abuse and hold [abusers] accountable.”

JOHN TANAGHO IJM Cebu Deputy Director

SOUTHEAST ASIA

RESCUING CHILDREN FROM DISTURBING ONLINE ABUSE

As crimes against impoverished children evolve, so does the expertise of IJM teams working to defend them. In August, we conducted back-to-back operations to rescue six young children in the Philippines from cybersex trafficking—critical moment in our ongoing casework project against this abuse. These children had been exploited in thousands of abusive photos and videos broadcast online to pedophiles in 19 countries.

We worked closely with local authorities to arrest four suspects and rescue the children (many under 7 years old).

The children received immediate crisis care, and we will continue to guide them on the long journey of recovery.

“IJM is ready and able to support international law enforcement to stop the abuse and hold [abusers] accountable.”

JOHN TANAGHO IJM Cebu Deputy Director
“BREAK THE CHAINS” RIDE GOES THE EXTRA MILE

Biking 3,000 miles cross-country is already impressive, but cyclists George Cook and Mike Rutter made their journey even more inspiring. This summer, they endured blistering heat and rainstorms to spread awareness about trafficking and raise nearly $40,000 for IJM. “We put a picture on our bicycles of someone rescued from a brothel,” says Cook, a director with Graystone Consulting. “Whenever we felt like giving up, we looked into their faces.” Thanks to their relentless commitment, thousands of children will be rescued and protected from abuse.

MEET CINDI’S HERD OF HELPERS

Seven years ago, Cindi Wolk sat heartbroken in her kitchen, shocked by IJM’s stories of young girls sold into brothels around the world. “I wanted to go over there,” she says. “I wanted to be the one kicking down the door and grabbing the girls. But I know that’s not the part I can play.”

Instead, Cindi set her sights on 80 acres of unused farmland and her own unique way to help. With no experience, she created a thriving cow farm where she’s raised dozens of cattle (and more than $11,000) to help rescue children. We’re amazed by Cindi’s heart for justice, and thankful for her inspiring message: “It isn’t about how much you can do. It’s about – ‘Will you do anything?’”

WATCH Cindi’s inspiring story at IJM.org/cows
We are so encouraged by IJM advocates speaking up for children and families enslaved around the world. More than 200 of these friends joined us in September 2015 to rally congressional support for the End Modern Slavery Initiative Act, introduced by Senator Bob Corker (TN).

Michigan-native Kevin Daum has joined us every year since 2009, because he knows how important advocacy can be.

“We are speaking a better world into existence,” he says.

“Your voice makes a difference.”
2017 VISION FUND: EXPANDING OUR IMPACT

WITH THE PARTNERSHIP OF ENTREPRENEURIAL SUPPORTERS AROUND THE WORLD, WE ARE SEEKING TO MEET AMBITIOUS GOALS BY 2017 IN PURSUIT OF IJM’S VISION.

2017 VISION GOALS

3,000 VICTIMS RELIEVED FROM INJUSTICE ANNUALLY

500 VIOLENT CRIMINALS RESTRAINED ANNUALLY

10 JUSTICE SYSTEM REFORM PROJECTS TO REDUCE VIOLENCE

This impact in the field depends on a robust justice movement worldwide. Through support from our donors, we will:

ENGAGE
Engage leaders around the world across business, international development and government.

ESTABLISH
Establish 22-25 IJM field offices around the world.

MOBILIZE
Mobilize 5,000 churches globally to seek justice in their communities and internationally.

EQUIP
Equip the next generation of strong leaders in the fight for justice.

ENHANCE
Enhance IJM’s organizational sustainability so we are well-positioned to achieve our goals.
FROM OUR CLIENT

A LETTER OF thanks

Generous donors sent IJM to rescue Charito* from sex trafficking in 2007. In 2015, eight years later, she sent us a letter of thanks—and we couldn’t wait to share it with you.

Dear IJM Family,

It was November 2007 when you came and saved me from the people who took advantage of my vulnerability. What I had at that time was only my shattered dreams, wounded self, and very low self-esteem. I was so sensitive, packed with a heart full of hatred and revenge. I had a desire to change my life, but I was so afraid.

Chasing my dreams was not easy. Some people did not support me, and some laughed and said I can’t achieve my dreams. Through the help of my IJM social worker and staff in the shelter, these criticisms made me even stronger. I was able to finish my secondary education. Luckily, I got the IJM scholarship for my college. I’ve learned to prioritize my goals and dreams, and I am now starting a new chapter of my life.

Last August 3, 2015, I passed the Social Work board examination. Thank you so much: I am now a licensed Social Worker. I am so happy helping girls who have experienced traumas and hardships like me. I can return the help that IJM gave me.

To the IJM social workers and staff: thank you for making me realize that I’m worth everything in this world. Thank you for never giving up on me. You helped me climb high when the whole world said I can’t do it.

Without each of you, I’d be nowhere near the person I am today—and the person I’m still working on becoming. There aren’t enough words to express my appreciation, but I think this is a good start. I owe you one.

Thank you,

Charito

Former IJM Client
Thank you for making me realize that I am worth everything in this world.

—Charito
## 2015 Financial Information

### 2015 Funding Sources

<table>
<thead>
<tr>
<th>Source</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>2015 Total</th>
<th>2014 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contribution &amp; Grants</td>
<td>37,145,001</td>
<td>11,477,953</td>
<td>48,622,954</td>
<td>44,008,742</td>
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<tr>
<td>In-Kind Support</td>
<td>1,978,770</td>
<td>109,099</td>
<td>2,087,869</td>
<td>2,006,351</td>
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<tr>
<td>Rental Income</td>
<td>302,237</td>
<td>–</td>
<td>302,237</td>
<td>472,350</td>
</tr>
<tr>
<td>Other Income</td>
<td>552,407</td>
<td>–</td>
<td>552,407</td>
<td>686,626</td>
</tr>
<tr>
<td>Net Assets Released from Restrictions</td>
<td>11,681,984</td>
<td>(11,681,984)</td>
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<td>–</td>
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<tr>
<td>Total Revenue &amp; Support</td>
<td>$51,660,399</td>
<td>($94,932)</td>
<td>$51,565,467</td>
<td>$47,174,069</td>
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### 2015 Expense Mix

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<thead>
<tr>
<th>Category</th>
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<tbody>
<tr>
<td>Program</td>
<td>75%</td>
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<tr>
<td>General and Administrative</td>
<td>12%</td>
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<tr>
<td>Fundraising</td>
<td>13%</td>
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### Statement of Activities (Audited)

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<tr>
<th>Support &amp; Revenue</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>2015 Total</th>
<th>2014 Total</th>
</tr>
</thead>
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<td>($94,932)</td>
<td>$51,565,467</td>
<td>$47,174,069</td>
</tr>
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</table>

### Expenses

#### Program Services

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<th>Service</th>
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<td>Justice System Transformation</td>
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<tr>
<td>Education &amp; Mobilization</td>
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<td>Total Program Services</td>
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#### Supporting Services

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<th>Service</th>
<th>2015 Total</th>
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<td>Fund Development</td>
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<tr>
<td>General &amp; Administrative</td>
<td>6,242,215</td>
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<td>Total Supporting Services</td>
<td>13,287,702</td>
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| Total Expenses                  | $52,258,039 |
| Change in Net Assets            | ($597,640)  | ($94,932) | ($692,572) | $439,225 |

### Net Assets

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<th>2015 Total</th>
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<tr>
<td>End of Year</td>
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<table>
<thead>
<tr>
<th>2014 Total</th>
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</thead>
<tbody>
<tr>
<td>Beginning of Year</td>
</tr>
<tr>
<td>End of Year</td>
</tr>
</tbody>
</table>

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16 INTERNATIONAL JUSTICE MISSION
IJM is committed to modeling and maintaining the highest standards in our work, including our commitment to financial integrity.

IJM is recognized by ECFA, Charity Navigator, GuideStar and BBB for our exceptional commitment to financial responsibility, accountability and transparency.

You may view our full audited financial statements at www.ijm.org/get-to-know-us/financials

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2015</th>
<th>2014</th>
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</thead>
<tbody>
<tr>
<td>Cash &amp; Cash Equivalents</td>
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<td>19,875,651</td>
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<tr>
<td>Receivables, Net</td>
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<td>611,812</td>
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<tr>
<td>Promises to Give, Net</td>
<td>2,289,328</td>
<td>3,038,055</td>
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<tr>
<td>Prepaid Expenses &amp; Other Assets</td>
<td>1,297,115</td>
<td>1,462,332</td>
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<tr>
<td>Property &amp; Equipment, Net</td>
<td>2,558,805</td>
<td>2,424,946</td>
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<tr>
<td><strong>Total Assets</strong></td>
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<td><strong>$27,412,796</strong></td>
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<table>
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<tr>
<th>LIABILITIES</th>
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<tbody>
<tr>
<td>Accounts Payable &amp; Accrued Expenses</td>
<td>1,897,986</td>
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<td>Refundable Advances</td>
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<td>Accrued Severance &amp; Retirement for National Staff</td>
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<td>539,324</td>
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<td>Deferred Rent &amp; Tenant Improvements</td>
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<td><strong>Total Liabilities</strong></td>
<td><strong>$8,037,764</strong></td>
<td><strong>$6,685,159</strong></td>
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<table>
<thead>
<tr>
<th>NET ASSETS</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
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<td>17,024,860</td>
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<tr>
<td>Temporarily Restricted</td>
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<td>3,702,777</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$20,035,065</strong></td>
<td><strong>$20,727,637</strong></td>
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</tbody>
</table>

| Total Liabilities & Net Assets | **$28,072,829** | **$27,412,796** |

2015 Board of Directors

Gary Haugen, United States
CEO, International Justice Mission

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Chief Marketing Officer, Legacy

Rebecca Chan, China
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Martin Witteveen, Netherlands
Magistrate, District Court of the Hague
Abusers once trumpeted Cambodia as the place to purchase young children for sex with no fear of the law. Very young girls were sold in the open, and the local justice system was simply too broken to respond.

Over the last 15 years, we’ve partnered with officials like General Pol Phie They (pictured) and other anti-trafficking leaders to strengthen the justice system and end the abuse. Together, we’ve witnessed remarkable change: Our 2015 study saw the prevalence of children in the sex industry in three major cities drop from an estimated 15–30% to just 2.2%. This fierce effort proves to the world that justice for the poor is possible.

“We have a heart to protect the country by ensuring rights and freedom for all citizens, and by ensuring citizens are free from trafficking, infliction and suppression... Perpetrators may keep coming up with more trickery, but what we have is our will and our responsibility to fight against them.”

—GENERAL POL PHIE THEY
Director of Cambodia’s Anti-Human Trafficking and Juvenile Protection Police
INTERNATIONAL JUSTICE MISSION is a global organization that protects the poor from violence throughout the developing world. IJM partners with local authorities to rescue victims of violence, bring criminals to justice, restore survivors, and strengthen justice systems.

Highlighted as one of 10 non-profits "making a difference" by U.S. News and World Report, IJM's effective model has been recognized by the U.S. State Department, the World Economic Forum and leaders around the globe, as well as featured by Foreign Affairs, Forbes, The Guardian, The New York Times, The Times of India, The Phnom Penh Post, National Public Radio, and CNN, among many other outlets.

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