



*2011 Annual Report*



In 2011, the support of a global movement of friends and partners enabled IJM, by God's grace, to serve more children, women and men than ever before.

Lives were changed. Hope was restored. Violent criminals were stopped. Justice was done.

It is good and right to celebrate these miracles of hope. But we are not just celebrating—we are looking toward the future. In many places of the world, impoverished children, women and men remain defenseless, unprotected by their police, courts and social services. But we are better positioned than ever before to help *entire communities* fix the parts of their justice systems that are broken.

When public justice systems work, the poor are safe. And with each victory, **we can see the precious things we are fighting for.** When justice endures, widows are not chased from their homes and innocent fathers are not thrown into prison to rot; children do not need to be rescued from brothels or predators because they are never assaulted in the first place; families do not experience a single day of slavery.

What a privilege it is to walk with you in this glorious work. Thank you for standing beside the IJM team.



Gary A. Haugen, IJM President and CEO



# THE PROBLEM

*Left utterly defenseless by failing justice systems that do not protect them, the poor are uniquely vulnerable.*

- 27 million children, women and men are slaves.<sup>1</sup>
- Nearly 2 million children are exploited in the commercial sex trade.<sup>2</sup>
- In a 1999 World Bank study, poor people in the developing world reported viewing the police as a group of “vigilantes and criminals” who actively harass, oppress and brutalize them.
- 1 woman in 5 will be sexually assaulted in her lifetime.<sup>3</sup>



*4 billion of our world’s poorest people are not protected by their countries’ own justice systems. **United Nations***

*It doesn’t have to be this way.*

Every day, International Justice Mission is:

- Bringing **rescue** to victims of violent oppression
- Securing long-term **aftercare** for survivors of abuse
- Pursuing **accountability** for perpetrators under local laws
- Partnering with local authorities to **transform** broken public justice systems—so that the poor can rely on effective courts, police and social services that actually protect them

When public justice systems start to protect the poor—and slave owners, traffickers and other criminals can no longer act with impunity—**millions of vulnerable children, women and men will never be abused.**

## IJM CASEWORK AREAS:

FORCED LABOR SLAVERY

SEX TRAFFICKING

IMPRISONMENT OF THE INNOCENT

ILLEGAL PROPERTY SEIZURE FROM ORPHANS AND WIDOWS

SEXUAL VIOLENCE

CITIZENSHIP RIGHTS FOR THAILAND’S HILL TRIBES

<sup>1</sup> Bales, Kevin <sup>2</sup> UNICEF <sup>3</sup> United Nations

# 2011 RESULTS

## Rescue, Justice, Transformation

IJM is celebrating its most significant year of justice yet. In 2011, IJM attorneys, investigators and social workers partnered with local governments in 14 communities in Africa, South Asia, Southeast Asia and Latin America to serve *more people than ever before*.



More than **1600** children, women and men were *rescued* from ongoing violent abuse during the year:

- Girls and women rescued from sex traffickers
- Children and families freed from slavery
- Innocent men released from prison
- Widows and orphans restored to the homes they desperately rely on for shelter, sustenance and survival
- Children protected from rapists and other abusers



IJM attorneys pursued **hundreds** of open cases against suspected rapists, traffickers, slave-owners and other accused criminals.

- More than 100 rapists, traffickers and other criminals were convicted for their crimes against the poor—many after trials lasting years.
- IJM also partnered with local authorities to secure the arrest of 220 suspected perpetrators of violent abuse and will seek to hold them accountable in court.



Nearly **1000** members of Thailand's hill tribes received citizenship documentation critical to protecting them from trafficking and other violence.



More than **4000** children, women and men were served by IJM aftercare.



A dozen bars and brothels were ordered *permanently* shut down for trafficking crimes.



Hundreds of prosecutors, police and other officials were provided crucial training from IJM on topics ranging from victim-sensitive interviews to strategies for securing convictions against traffickers.



Thousands of vulnerable community members received critical training on laws that will protect them.



*Hundreds rescued. Thousands protected.  
Each number tells a story.*

### *A vulnerable girl spared*

Roselle\* left home for a job as a waitress on a faraway island, but her mother quickly discovered the terrible truth—a job offer for a 17-year-old girl at a distant bar was likely the snare of a trafficker.

IJM has been training police to combat trafficking in Cebu for years, so when they received a desperate plea from Roselle’s mother, they were ready to act. They arrested the woman who had offered Roselle the job, who admitted her plans to traffic the girl to a brothel. **Roselle was found and rescued before ever being abused.**

IJM Cebu began work immediately to support Roselle, and to get her traffickers off the streets for good. With the support of IJM investigators, police arrested the owner of the “bar” where Roselle had been offered a job. She now waits in jail.

Roselle’s IJM social worker has been by her side steadily. IJM attorneys are standing up for her in court. Nearly a year after her rescue, Roselle bravely testified against her traffickers. In school and out of danger, she has hope for the future.

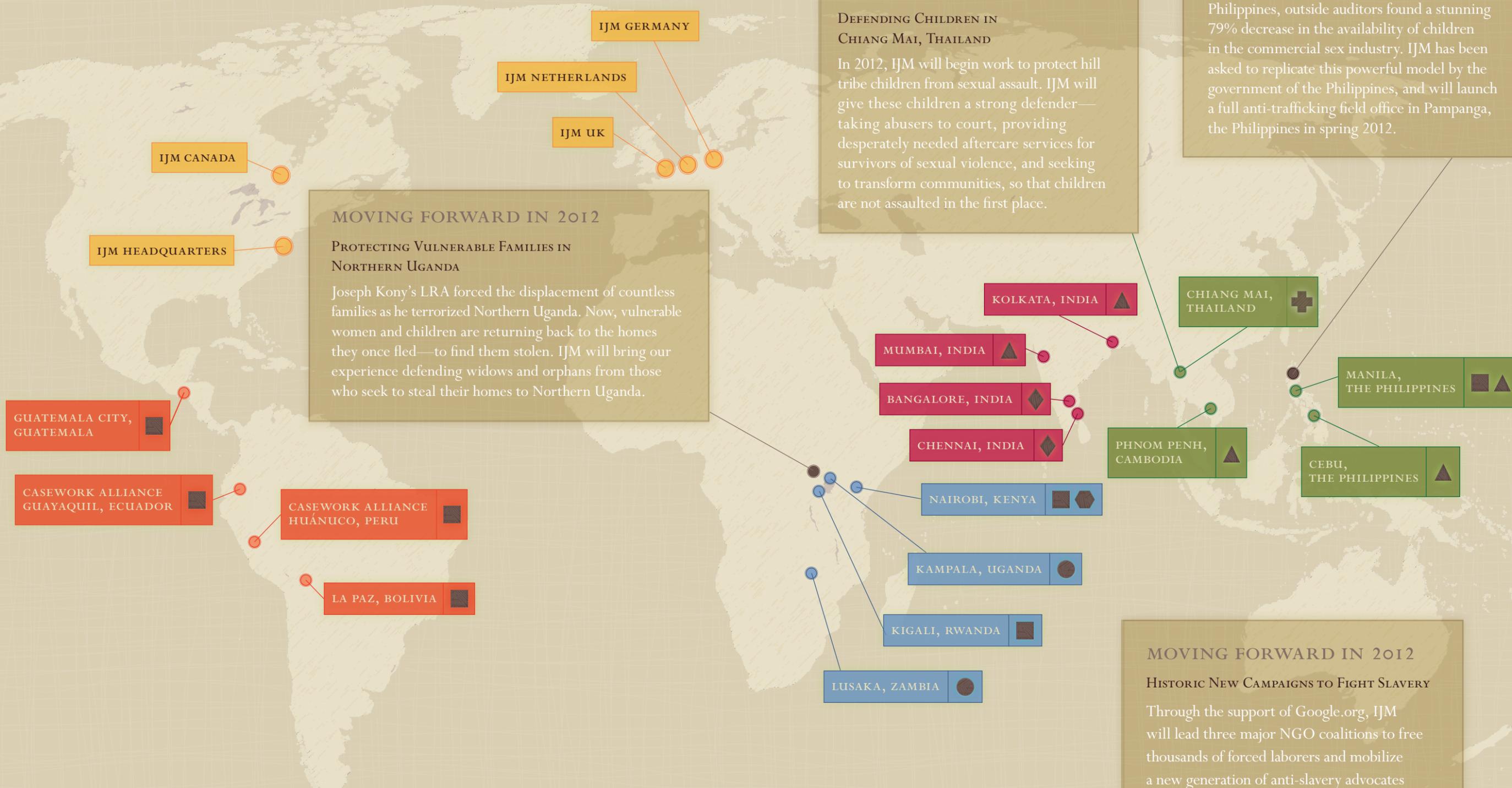


### *An innocent man freed*

Michael was accused of a murder and robbery—but the 78-year-old man was completely innocent. He was convicted and sentenced to hanging in a trial that made a mockery of the truth.

But he wasn’t alone. IJM attorneys defended him in court and secured a stunning, precedent-setting ruling that communicated the truth: **Michael is an innocent man.** Michael was granted bail, and on May 26, 2011, he was freed from the maximum-security prison where he had languished. He now awaits his appeal hearing as a free man.

# IJM Global Presence



**MOVING FORWARD IN 2012**  
**PROTECTING VULNERABLE FAMILIES IN NORTHERN UGANDA**  
 Joseph Kony's LRA forced the displacement of countless families as he terrorized Northern Uganda. Now, vulnerable women and children are returning back to the homes they once fled—to find them stolen. IJM will bring our experience defending widows and orphans from those who seek to steal their homes to Northern Uganda.

**MOVING FORWARD IN 2012**  
**DEFENDING CHILDREN IN CHIANG MAI, THAILAND**  
 In 2012, IJM will begin work to protect hill tribe children from sexual assault. IJM will give these children a strong defender—taking abusers to court, providing desperately needed aftercare services for survivors of sexual violence, and seeking to transform communities, so that children are not assaulted in the first place.

**MOVING FORWARD IN 2012**  
**NEW ANTI-TRAFFICKING PROJECT IN PAMPANGA, THE PHILIPPINES**  
 After four years of IJM work in Cebu, the Philippines, outside auditors found a stunning 79% decrease in the availability of children in the commercial sex industry. IJM has been asked to replicate this powerful model by the government of the Philippines, and will launch a full anti-trafficking field office in Pampanga, the Philippines in spring 2012.

**MOVING FORWARD IN 2012**  
**HISTORIC NEW CAMPAIGNS TO FIGHT SLAVERY**  
 Through the support of Google.org, IJM will lead three major NGO coalitions to free thousands of forced laborers and mobilize a new generation of anti-slavery advocates throughout India, and equip the U.S. anti-trafficking movement to make real change around the world.

## Casework focus

- SEXUAL VIOLENCE
- ▲ SEX TRAFFICKING
- ⬢ IMPRISONMENT OF THE INNOCENT
- ILLEGAL PROPERTY SEIZURE
- ◆ FORCED LABOR
- ⊕ CITIZENSHIP RIGHTS



*IJM lawyers, social workers and investigators are experts in their fields. They partner directly with local governments to bring rescue to individual children and families, to hold criminals accountable and to find and address the systemic problems that leave the poor vulnerable to violence. Together, they are transforming communities—not only to defend those who need help now, but also to protect countless more, so they are never victimized by violence in the first place.*

*IJM is developing the world's largest force of local justice professionals, who are seeking to change the course of history in their own countries. Approximately 95% of IJM staff are nationals of the countries in which they work.*

*“My parents were bonded labourers. Their struggle against injustice inspired me to study law. Today as an advocate, I give a voice to the voiceless and oppressed.” Raja*

### ***Transforming His Community***

Raja's parents were forced labor slaves. If Raja, who lived with his grandparents, wanted to spend time with his parents, he had to work with them in the brick kiln where they were held.

In April of 2004, IJM and the local authorities rescued Raja's parents and more than 130 other forced laborers from the kiln.

And Raja? He was determined to become a lawyer. He saw what it looked like when vulnerable people—like his parents—had no defender. “There are no lawyers in my village. I want to serve my community and my people.”

While in law school, Raja took classes in the morning, interned with practicing lawyers in the afternoons, and spent his nights working in a milk factory. He finished school, and today is being trained by IJM, so he'll have the expertise he needs to defend families and children from forced labor.

**As an attorney, he will change his community and his country.**





*IJM wishes to thank the many donors who provided financial support in 2011. IJM receives funding from individual donors, churches, community organizations, corporations, law firms, government agencies and foundations.*

## Financial Information

*IJM is committed to modeling and maintaining the highest standards in our work, which includes our commitment to financial responsibility, transparency and accountability.*

*You may view our audited financial statements at [IJM.org/whoweare/financials](http://IJM.org/whoweare/financials).*

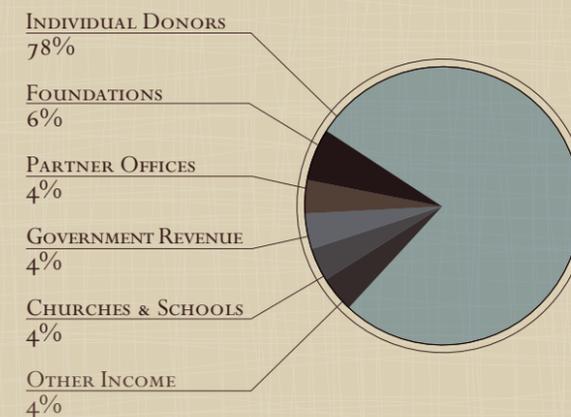
### REVENUE (IN MILLIONS)



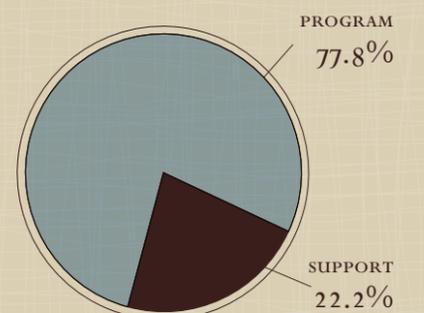
### EXPENSES (IN MILLIONS)

2011	\$28.14
2010	\$25.93
2009	\$22.66
2008	\$20.68
2007	\$16.47

### FUNDING SOURCES



### 2011 EXPENSE MIX





## Statement of Activities

	2011 Unrestricted	2011 Temporarily Restricted	2011 Total	2010 Total
<b>REVENUE AND SUPPORT</b>				
Contributions and Grants	\$22,477,067	\$7,225,152	<b>\$29,702,219</b>	\$24,802,558
Other Income	603,165		<b>603,165</b>	679,447
Rental Income	496,048		<b>496,048</b>	312,535
Net Assets Released from Restrictions	6,304,237	(6,304,237)		
<b>Total Support and Revenue</b>	<b>29,880,517</b>	<b>920,915</b>	<b>30,801,432</b>	<b>25,794,540</b>
<b>EXPENSES</b>				
Program Services				
<i>Casework</i>	\$15,989,457		<b>\$15,989,457</b>	\$16,022,226
<i>Education and Mobilization</i>	5,914,741		<b>5,914,741</b>	4,390,941
<b>Total Program Services</b>	<b>21,904,198</b>		<b>21,904,198</b>	<b>20,413,167</b>
Supporting Services				
<i>Fund Development</i>	3,585,919		<b>3,585,919</b>	3,075,523
<i>General and Administrative</i>	2,654,776		<b>2,654,776</b>	2,438,436
<b>Total Supporting Services</b>	<b>6,240,695</b>		<b>6,240,695</b>	<b>5,513,959</b>
<b>Total Expenses</b>	<b>28,144,893</b>		<b>28,144,893</b>	<b>25,927,126</b>
Change in Net Assets	1,735,624	920,915	<b>2,656,539</b>	(132,586)
<b>NET ASSETS</b>				
<b>Beginning of Year</b>	<b>\$ 5,332,469</b>	<b>\$ 598,998</b>	<b>\$ 5,931,467</b>	<b>\$ 6,064,053</b>
<b>End of Year</b>	<b>7,068,093</b>	<b>1,519,913</b>	<b>8,588,006</b>	<b>5,931,467</b>

Years ended December 31, 2011 and 2010

## Statement of Financial Position

	2011	2010
<b>ASSETS</b>		
Cash and Cash Equivalents	\$15,276,844	\$ 7,014,127
Receivables, Net	2,322,924	1,559,142
Promises to Give, Net	924,924	336,561
Prepaid Expenses and Other Assets	484,718	428,595
Property and Equipment, Net	1,484,092	1,508,606
<b>Total Assets</b>	<b>20,493,502</b>	<b>10,847,031</b>
<b>LIABILITIES</b>		
Accounts Payable and Accrued Expenses	\$ 847,299	\$ 1,031,237
Refundable Advances	7,722,970	679,183
Accrued Severance and Retirement for National Staff	155,460	74,100
Capital Lease Obligation	32,787	61,810
Deferred Rent and Tenant Improvement	3,146,980	3,069,234
<b>Total Liabilities</b>	<b>11,905,496</b>	<b>4,915,564</b>
<b>NET ASSETS</b>		
Unrestricted	\$ 7,068,093	\$ 5,332,469
Temporarily Restricted	1,519,913	598,998
<b>Total Net Assets</b>	<b>8,588,006</b>	<b>5,931,467</b>
<b>Total Liabilities and Net Assets</b>	<b>20,493,502</b>	<b>10,847,031</b>

Years ended December 31, 2011 and 2010



### *The Movement Grew in 2011:*

- *More than 35,000 IJM supporters sent Abolition Postcards asking their senators and representatives to support anti-slavery legislation.*
- *IJM President and CEO Gary Haugen represented the NGO community at the World Economic Forum in Davos, Switzerland.*
- *IJM was honored as a 2011 ComputerWorld Laureate for use of technology in combating violent oppression.*
- *Thousands of students supported IJM's work to end slavery through Passion 2011.*

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*“He has shown you, O mortal, what is good.  
And what does the Lord require of you? To  
act justly and to love mercy and to walk  
humbly with your God.”*



*INTERNATIONAL JUSTICE MISSION is a human rights agency that brings rescue to victims of slavery, sexual exploitation and other forms of violent oppression. IJM lawyers, investigators and aftercare professionals work with local officials to secure immediate victim rescue and aftercare, to prosecute perpetrators and to ensure that public justice systems—police, courts and laws—effectively protect the poor.*

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*Front cover image: Madhulla\*, freed from slavery, demonstrates how she carried rocks on her head in the quarry where she was forced to work.*

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\*Pseudonyms have been used for the protection of these IJM clients.

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